



First Quarter 2019 Interim Condensed Report (unaudited)

Q1 2019

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Notice of No Auditor Review of Interim Condensed Consolidated Financial Statements

In accordance with National Instrument 51-102 released by the Canadian Securities Administrators, the Company is disclosing that its auditors have not reviewed these interim condensed consolidated financial statements for the three months ended March 31, 2019 and 2018.

Interim Condensed Consolidated Statements of Operations and Comprehensive Income
 (Canadian dollars)
 (unaudited)

For the three months ended	Note	March 31 2019	March 31 2018
Sales		\$ 25,898,210	\$ 35,317,529
Cost of sales		21,319,431	29,870,183
Gross margin		4,578,779	5,447,346
Expenses			
Salaries and benefits		2,240,926	2,359,480
Selling, general and administration	3	831,228	1,857,567
Depreciation on property and equipment	3	536,635	260,051
		3,608,789	4,477,098
Operating earnings		969,990	970,248
Financing costs	3	747,949	680,381
Foreign exchange (gain) loss		(75,158)	305,564
		672,791	985,945
Earnings / (loss) before income taxes		297,199	(15,697)
Income tax recovery / expense			
Current		(62,105)	21,470
Deferred		-	68,924
		(62,105)	90,394
Net earnings / (loss)		\$ 359,304	\$ (106,091)
Other comprehensive income, net of tax of \$nil (2018-\$nil)			
Foreign currency translation adjustment		(151,697)	305,339
Total comprehensive income		\$ 207,607	\$ 199,248
Earnings / (loss) per share			
Basic	7	\$ 0.02	\$ 0.00
Diluted	7	\$ 0.02	\$ 0.00

The accompanying notes are an integral part of these interim condensed consolidated financial statements

Interim Condensed Consolidated Statements of Financial Position
(Canadian dollars)
(unaudited)

	Note	March 31 2019	December 31 2018
Assets			
Current assets			
Accounts receivable		\$ 24,703,180	\$ 26,053,467
Inventories		26,730,310	32,390,677
Prepaid expenses and deposits		3,030,718	2,527,773
		54,464,208	60,971,917
Non-current assets			
Property and equipment		10,036,657	10,479,728
Right-of-use assets	3	2,080,771	—
Other long-term assets		161,194	164,558
		\$ 66,742,830	\$ 71,616,203
Liabilities			
Current liabilities			
Bank indebtedness	5	\$ 25,919,101	\$ 30,833,981
Accounts payable and accrued liabilities		9,268,069	11,118,829
Current portion of long-term debt		800,000	800,000
Current portion of obligations under finance lease	3	1,027,333	178,422
Income taxes payable		36,954	63,989
		37,051,457	42,995,221
Non-current liabilities			
Long-term debt		7,796,011	7,977,128
Obligations under finance lease	3	1,436,391	392,490
Deferred tax liabilities		80,013	80,013
Other long-term liabilities		18,100	18,100
		46,381,972	51,462,952
Equity			
Share capital		33,537,199	33,537,199
Contributed surplus		4,035,160	4,035,160
Deficit		(14,292,419)	(14,651,723)
Accumulated other comprehensive loss		(2,919,082)	(2,767,385)
		20,360,858	20,153,251
		\$ 66,742,830	\$ 71,616,203

The accompanying notes are an integral part of these interim condensed consolidated financial statements

Interim Condensed Consolidated Statements of Changes in Equity
(Canadian dollars)
(unaudited)

	Share capital		Contributed surplus		Deficit		Accumulated other comprehensive loss		Total equity	
Balance at January 1, 2018	\$	33,537,199	\$	4,035,160	\$	(5,296,307)	\$	(3,519,946)	\$	28,756,106
Total comprehensive income		—		—		(106,091)		305,339		199,248
Balance at March 31, 2018	\$	33,537,199	\$	4,035,160	\$	(5,402,398)	\$	(3,214,607)	\$	28,955,354
Balance at January 1, 2019	\$	33,537,199	\$	4,035,160	\$	(14,651,723)	\$	(2,767,385)	\$	20,153,251
Total comprehensive income		—		—		359,304		(151,697)		207,607
Balance at March 31, 2019	\$	33,537,199	\$	4,035,160	\$	(14,292,419)	\$	(2,919,082)	\$	20,360,858

The accompanying notes are an integral part of these interim condensed consolidated financial statements

Interim Condensed Consolidated Statements of Cash Flows
(Canadian dollars)
 (unaudited)

For the three months ended	March 31	March 31
	2019	2018
Operating activities		
Net earnings / (loss)	\$ 359,304	\$ (106,091)
Adjustments for:		
Depreciation on property and equipment	536,635	260,051
Amortization of debt related transaction costs	42,040	22,159
Deferred tax expense	—	68,924
Foreign exchange (gain) loss on debt	(79,119)	270,990
Unrealized foreign exchange (gain) loss	(4)	83,523
Interest on debt and finance leases	705,547	658,757
Loss on disposal of equipment	—	691
Change in non-cash working capital	4,053,460	(5,234,309)
Total cash provided by (used in) operating activities	5,617,863	(3,975,305)
Financing activities		
(Repayments of) advances on bank indebtedness	(4,265,807)	5,360,528
Interest paid on debt and finance leases	(729,030)	(628,328)
Repayment of obligations under finance lease	(341,878)	(12,315)
Repayment of long-term debt	(200,000)	(200,000)
Total cash (used in) provided by financing activities	(5,536,715)	4,519,885
Investing activities		
Purchase of property and equipment	(81,148)	(544,580)
Total cash used in investing activities	(81,148)	(544,580)
Net change in cash and cash equivalents	—	—
Cash and cash equivalents, beginning of the period	—	—
Cash and cash equivalents, end of the period	\$ —	\$ —

The accompanying notes are an integral part of these interim condensed consolidated financial statements

1. Nature of operations and going concern

Bri-Chem Corp.'s ("the Company" or "Bri-Chem") shares are publicly traded on the Toronto Stock Exchange under the symbol BRY. Bri-Chem is an independent wholesale supplier of drilling fluids and chemicals for the oil and gas industry. The Company provides drilling fluid products, cementing, acidizing and stimulation additives from multiple strategically located warehouses throughout Canada and the United States. Bri-Chem Corp. was incorporated on January 1, 2007 as part of the amalgamation of mBase Commerce Inc. and Gwelan Supply Ltd. And its head office is in Alberta, Canada. Its registered and primary place of business is 27075 Acheson Road, Acheson, Alberta T7X 6B1.

These interim condensed consolidated financial statements were prepared on a going concern basis which contemplates the realization of assets and satisfaction of liabilities in the normal course of business for the foreseeable future. While the Company recorded net earnings of \$207,607 for the three months ended March 31, 2019, the Company's ability to continue as a going concern is dependent on its ability to access the ABL Facility as well as its term loan agreement, generate future net income, and realize cash from operating activities. These interim condensed consolidated financial statements do not reflect the adjustments and classifications to assets, liabilities, revenues, and expenses that would be necessary if the Company were unable to continue as a going concern. Such adjustments could be material.

Management applied significant judgement in preparing forecasts to support the going concern assumption. Forecasted revenues were based on the expected demand for drilling fluids and chemicals that are influenced by current and future commodity prices in Canada and the US. Forecasted operating and general administrative expenses were based on forecasted revenues and historical gross margins. Actual commodity prices in the future may differ significantly from those forecasted by management, which could cast doubt about the Company's ability to continue as a going concern.

Canada is experiencing oil and gas industry concerns over market access and increased regulation resulting in decreased current and forecasted drilling activity. The Company has a considerable operating presence in western Canada and is taking steps to right-size its Canadian operations to reflect future business activity. On December 24, 2018 the ABL Facility and term loan agreements were amended to replace the fixed charge coverage ratio with a minimum tangible net worth covenant and a minimum trailing twelve-month EBITDA covenant. On May 9, 2019, the Company further amended the ABL Facility and term loan agreements and its financial covenants. (see Note 9). As at March 31, 2019, the Company was in compliance with all of the financial covenants for these agreements. The ABL Facility matures October 31, 2020 and the term loan agreement matures November 30, 2022. Failure to comply with the obligations in either of these credit facilities could result in default which, if not remediated or waived, could permit acceleration of the relevant indebtedness.

Should the Company be unable to meet its obligations as they become due or be unable to access its lending facilities, the preparation of these interim condensed consolidated financial statements on a going concern basis may not be appropriate. Management is currently reviewing additional sources of financing and strategies to improve net income and cash from operations that could include the refinancing of current debt, business restructuring to reduce the Company's cost structure, and the divestiture of assets.

2. Basis of presentation

These unaudited interim condensed consolidated financial statements have been prepared using accounting policies consistent with International Financial Reporting Standards (“IFRS”) and in accordance with International Accounting Standard (“IAS”) 34, “Interim Financial Reporting” as issued by the International Accounting Standards Board. The unaudited interim condensed consolidated financial statements do not include all the information required for full annual financial statements and should be read in conjunction with the consolidated financial statements of the Company for the years ended December 31, 2018 and 2017. Except for standards adopted in the period as detailed below in Note 3, these unaudited interim condensed financial statements have been prepared using accounting policies and estimates which are consistent with Note 2 of the audited annual consolidated financial statements for the years ended December 31, 2018 and 2017 as filed on SEDAR at www.sedar.com. These unaudited interim condensed financial statements were approved for issuance by Bri-Chem’s Board of Directors on May 9, 2019 and are presented in Canadian dollars, which is Bri-Chem’s functional currency.

3. Newly adopted accounting standards

IFRS 16 Leases

The Company adopted IFRS 16, “Leases” on January 1, 2019 which introduces new or amended requirements for lease accounting. While the requirements for lessor accounting have remained largely the same, significant changes were made to lessee accounting, including removal of the distinction between operating and finance leases except in limited circumstances. Upon transition, the Company elected to apply IFRS 16 using the cumulative catch-up approach which did not require restatement of comparative information. Instead, comparative information remained as previously reported under IAS 17 “Leases” and its related interpretations. In applying this approach, the cumulative impact of initial application was applied on the date of transition by adjusting January 1, 2019 balances. The Company also elected to use several transitional reliefs and exemptions made available by the IASB as practical expedients to implement the standard which were as follows:

- The Company used transitional relief not to reassess whether a contract is or contains a lease. By applying this relief, the Company did not have to reassess arrangements under IFRS 16 that had not previously been identified as leases (i.e. grandfathering).
- The Company applied the exemption related to low-value assets to exclude minor IT and office equipment which were deemed to be monetarily insignificant. For these arrangements, the Company will continue to recognize lease expense on a straight-line basis over the term of the agreement as presented within selling, general, and administration.
- The Company elected to apply the practical expedient to account for each lease component and any non-lease components as a single lease arrangement.
- The Company elected to use a single discount rate to its portfolio of leases because they shared similar economic characteristics.

3. Newly adopted accounting standards (cont'd)

IFRS 16 changed the definition of a lease to focus on the concept of control. IFRS 16 determines whether a contract is or contains a lease based on whether the customer has the right to control the use of an identified asset for a period in exchange for consideration. The Company applied this definition and guidance in IFRS 16 to its arrangements that had previously been identified as a lease under IAS 17 and its related interpretations which resulted in the following:

- On initial application, the Company elected to record right-of-use assets based on the corresponding lease liability. Right-of-use assets and lease obligations of \$2,284,706 were recorded as of January 1, 2019 in the consolidated statement of financial position at the present value of the future minimum lease payments, with no net impact on retained earnings;
- The Company recognized depreciation of right-of-use assets and interest on lease liabilities in the Consolidated Statements of Operations; and,
- The Company separated the total amount of cash paid into a principal portion presented within financing activities and interest presented within operating activities in the Consolidated Statements of Cash Flows.

The following table reconciles the Company's operating lease obligations at December 31, 2018, as previously disclosed in the Company's December 31, 2018 and 2017 audited annual consolidated financial statements, to the lease obligations recognized on initial application of IFRS 16 as of January 1, 2019.

Operating lease commitments as of December 31, 2018	\$ 2,377,274
Discounted using January 1, 2018 incremental borrowing rate under IFRS 16	(171,750)
Extension option reasonably likely to be exercised	407,982
Operating leases determined to be service arrangements under IFRS 16	(328,800)
Lease obligations recognized as of January 1, 2019	\$ 2,284,706

Impact on the interim condensed consolidated statement of comprehensive income for the three months ended March 31, 2019 is as follows:

	Note	As reported	IFRS 16 Adjustment	As unadjusted
Sales		\$ 25,898,210	\$ —	\$ 25,898,210
Cost of sales		21,319,431	—	21,319,431
Gross margin		4,578,779	—	4,578,779
Expenses				
Salaries and benefits		2,240,926	—	2,240,926
Selling, general and administration	a)	831,228	(336,406)	1,167,634
Financing costs	a)	747,949	34,711	713,238
Depreciation on property and equipment	a)	536,635	316,838	219,797
Foreign exchange gain		(75,158)	—	(75,158)
		4,281,580	15,143	4,266,437
Earnings before income taxes		297,199	(15,143)	312,342
Income tax recovery				
Current		(62,105)	—	(62,105)
Deferred		—	—	—
		(62,105)	—	(62,105)
Net earnings		359,304	(15,143)	374,447
Other comprehensive loss, net of tax of \$nil				
Foreign currency translation adjustment		(151,697)	—	(151,697)
Total comprehensive income		\$ 207,607	\$ (15,143)	\$ 222,750
Earnings per share				
Basic		\$ 0.02		\$ 0.02
Diluted		\$ 0.02		\$ 0.02

3. Newly adopted accounting standards (cont'd)

Impact on the interim condensed consolidated statement of financial position as at March 31, 2019 is as follows:

	Note	As reported	IFRS 16 Adjustment	As unadjusted
Assets				
Current assets				
Accounts receivable		\$ 24,703,180	\$ —	\$ 24,703,180
Inventories		26,730,310	—	26,730,310
Prepaid expenses and deposits		3,030,718	—	3,030,718
		54,464,208	—	54,464,208
Non-current assets				
Property and equipment	b)	10,036,657	(157,835)	10,194,492
Right-of-use assets	a) b)	2,080,771	2,080,771	—
Other long-term assets		161,194	—	161,194
		\$ 66,742,830	\$ 1,922,936	\$ 64,819,894
Liabilities				
Current liabilities				
Bank indebtedness		\$ 25,919,101	\$ —	\$ 25,919,101
Accounts payable and accrued liabilities		9,268,069	—	9,268,069
Current portion of long-term debt		800,000	—	800,000
Current portion of obligations under finance lease	a)	1,027,333	846,014	181,319
Income taxes payable		36,954	—	36,954
		37,051,457	846,014	36,205,443
Non-current liabilities				
Long-term debt		7,796,011	—	7,796,011
Obligations under finance lease	a)	1,436,391	1,092,065	344,326
Deferred tax liabilities		80,013	—	80,013
Other long-term liabilities		18,100	—	18,100
		46,381,972	1,938,079	44,443,893
Equity				
Share capital		33,537,199	—	33,537,199
Contributed surplus		4,035,160	—	4,035,160
Deficit		(14,292,419)	(15,143)	(14,277,276)
Accumulated other comprehensive loss		(2,919,082)	—	(2,919,082)
		20,360,858	(15,143)	20,376,001
		\$ 66,742,830	\$ 1,922,936	\$ 64,819,894

Adjustments

- a) The application of IFRS 16 to leases previously classified as operating leases under IAS 17 resulted in the recognition of right-of-use assets and lease liabilities. It also resulted in a decrease in selling, general and administration and an increase in depreciation on property and equipment and in interest expense.
- b) Equipment held under finance lease arrangements previously presented within property and equipment are now presented within the line item right-of-use assets. There has been no change in the liability recognized.

3. Newly adopted accounting standards (cont'd)

The Company assesses whether a contract is or contains a lease at the inception of the contract. The Company recognizes a right-of-use asset and a corresponding lease liability with respect to all lease agreements in which it is the lessee, except for short-term leases which are defined as leases with a term of 12 months or less, or leases of low value assets. For these leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. The lease liability is initially measured at the present value of the lease payments not paid at the commencement date and are discounted using the rate implicit in the lease. If the implicit rate cannot be readily determined, the Company uses its incremental borrowing rate.

Upon adoption of IFRS 16, the Company was required to develop an incremental borrowing rate to discount the future minimum lease payments of its lease obligations over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The Company's incremental borrowing rate was determined to be 6.5%.

Lease payments included in the measurement of the lease liability including fixed lease payments less any lease incentives. The Company does not have any variable lease payments, guaranteed residual values, purchase options reasonably expected to be exercised, or lease termination payments in its lease arrangements. The lease liability is presented as a separate current and long-term line in the interim condensed consolidated statements of financial position. The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability using the effective interest method and by reducing the carrying amount to reflect the lease payments made. The Company re-measures the lease liability and makes a corresponding adjustment to the related right-of-use asset whenever:

- The lease term has changed in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate; and,
- A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments at or before the commencement date and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses. The right-of-use asset is presented as a separate line in the interim condensed consolidated statements of financial position. Whenever the Company incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognized and measured under IAS 37 "Provisions, Contingent Liabilities and Contingent Assets". The costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories. Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

4. Seasonality of operations

Weather conditions can materially impact the sale of the Company's products and services, particularly in its Canadian divisions during spring break-up. Additionally, many exploration and production areas in the northern Western Canadian Sedimentary Basin are accessible only in winter months when the ground is frozen hard enough to support the weight of heavy equipment. The timing of freeze-up and spring break-up affects the ability to move equipment in and out of these areas. As a result, late March through May is traditionally the Company's slowest period.

5. Bank indebtedness

Bank indebtedness relates to borrowings on the Company's ABL Facility with Canadian Imperial Bank of Commerce Asset-Based Lending Inc. ("CIBC"). The ABL Facility is subject to a borrowing base which is calculated as a percentage of eligible inventory and accounts receivable.

On February 8, 2018 the company increased the maximum amount it could borrow under the ABL Facility to \$40,000,000. On December 24, 2018, the ABL Facility was amended to replace the fixed charge coverage ratio with a minimum tangible net worth covenant and a minimum trailing twelve-month EBITDA covenant. Minimum tangible net worth is calculated as 90% of equity less prepaids, intangibles, deferred tax assets, and goodwill. Minimum trailing twelve-month EBITDA is calculated as a prescribed level of EBITDA. The ABL facility requires the Company to maintain certain financial covenants which are monitored monthly. The same financial covenants apply to the Company's long-term debt. The December 24, 2018 amended covenants of minimum trailing twelve-month EBITDA and minimum tangible net worth will remain in place until May 31, 2019. Subsequent to the quarter end, the Company further amended its credit facilities with its lenders (see Note 9).

A summary of the Company's financial covenants are as follows:

	March 31, 2019	Covenant	December 31, 2018	Covenant
Eligible capital expenditures	\$ 81,148	Not to exceed \$251,000	\$ 850,552	Not to exceed \$2,241,600
Minimum tangible net worth	\$ 19,547,901	Must exceed \$19,182,000	\$ 19,940,558	Must exceed \$16,931,000
Minimum trailing twelve month EBITDA	\$ 3,013,764	Must exceed \$2,900,000	\$ 2,949,231	Must exceed \$2,300,000

As at March 31, 2019, the Company was in compliance with all of its financial covenants. Failure to comply with the obligations in either of these credit facilities could result in default which, if not remediated or waived, could permit acceleration of the relevant indebtedness.

6. Earnings / (loss) per share

Basic and diluted earnings / (loss) per share were calculated using profit attributable to shareholders of the Company as the numerator.

	March 31 2019	March 31 2018
For the three months ended		
Net earnings / (loss) attributable to the shareholders of the Company	\$ 359,304	\$ (106,091)
Basic weighted average number of ordinary shares	23,923,981	23,932,981
Dilutive options issued and outstanding	—	8,600
Diluted weighted average number of ordinary shares	23,923,981	23,941,581
Basic earnings / (loss) per share	\$ 0.02	\$ 0.00
Diluted earnings / (loss) per share	0.02	0.00

7. Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-makers. The chief operating decision-makers, who are responsible for allocating resources and assessing performance of the operating segments, have been identified as the Chief Executive Officer and Chief Financial Officer. The chief operating decision-makers consider the business from both a geographic and a product perspective. From a geographic perspective, management considers the performance in Canada and the USA. From a product perspective, management considers the fluids distribution, and fluids blending & packaging markets in these geographies. The chief operating decision-makers assess the performance of the operating segments based on EBITDA. This measurement basis excludes from net earnings the effects of interest, taxes, amortization and depreciation, and the effect of equity-settled share-based payments. Corporate overhead costs, interest income and expenditure, excluding interest expense on finance leases, are not allocated to segments, as these types of activity are driven by the central treasury function, which manages the cash position of the Company. The amounts provided to the chief operating decision-makers with respect to total assets are measured in a manner consistent with that of the consolidated financial statements. These assets are allocated based on the operations of the segment and the physical location of the asset. The Company has five reportable segments: Fluids Distribution Canada, Fluids Distribution USA, Fluids Blending & Packaging Canada, Fluids Blending & Packaging USA, and Other. The Other segment represents insignificant segments and all remaining costs not directly attributable to an operating segment, such as corporate overhead. Revenues between Fluids Blending & Packaging Canada and Fluids Distribution Canada are recorded at market value. The revenue from external parties reported to the chief operating decision-makers is measured in a manner consistent with that in the consolidated statement of operations.

7. Segment reporting (cont'd)

Selected financial information by reportable segment is disclosed as follows:

For the three months ended March 31, 2019	Fluids Distribution			Fluids Blending & Packaging			Other	Consolidated
	Canada	USA	Total	Canada	USA	Total		
Total revenues	\$ 5,424,933	\$ 15,378,135	\$ 20,803,068	\$ 3,128,742	\$ 2,333,832	\$ 5,462,574	\$ —	\$ 26,265,642
Revenues from internal customers	87,492	—	87,492	279,940	—	279,940	—	367,432
Revenues from external customers	5,337,441	15,378,135	20,715,576	2,848,802	2,333,832	5,182,634	—	25,898,210
Cost of sales	4,734,197	12,942,049	17,676,246	2,174,851	1,468,334	3,643,185	—	21,319,431
EBITDA	67,878	758,906	826,784	60,203	519,476	579,679	175,320	1,581,783
Amortization and depreciation	11,984	431,230	443,214	5,576	49,707	55,283	38,138	536,635
Interest	805	34,507	35,312	473	—	473	712,164	747,949
Income tax expense / (recovery)	(76,204)	—	(76,204)	(14,781)	—	(14,781)	28,880	(62,105)
Segment profit (loss)	\$ 131,293	\$ 293,169	\$ 424,462	\$ 68,935	\$ 469,769	\$ 538,704	\$ (603,862)	\$ 359,304
Segment assets	\$ 15,958,345	\$ 37,219,057	\$ 53,177,402	\$ 3,751,993	\$ 3,539,510	\$ 7,291,503	\$ 6,273,925	\$ 66,742,830
Capital expenditures	\$ —	\$ 81,148	\$ 81,148	\$ —	\$ —	\$ —	\$ —	\$ 81,148
For the three months ended March 31, 2018	Fluids Distribution			Fluids Blending & Packaging			Other	Consolidated
	Canada	USA	Total	Canada	USA	Total		
Total revenues	\$ 11,819,547	\$ 17,931,331	\$ 29,750,878	\$ 4,652,217	\$ 1,495,380	\$ 6,147,597	\$ —	\$ 35,898,475
Revenues from internal customers	36,582	—	36,582	542,275	2,089	544,364	—	580,946
Revenues from external customers	11,782,965	17,931,331	29,714,296	4,109,942	1,493,291	5,603,233	—	35,317,529
Cost of sales	10,011,559	15,639,533	25,651,092	3,266,791	952,300	4,219,091	—	29,870,183
EBITDA	1,048,961	(153,171)	895,790	83,967	227,408	311,375	(282,430)	924,735
Amortization and depreciation	16,602	105,474	122,076	27,245	79,896	107,141	30,834	260,051
Interest	35	890	925	—	—	—	679,456	680,381
Income tax expense / (recovery)	278,726	—	278,726	15,315	30,978	46,293	(234,625)	90,394
Segment profit (loss)	\$ 753,598	\$ (259,535)	\$ 494,063	\$ 41,407	\$ 116,534	\$ 157,941	\$ (758,095)	\$ (106,091)
Segment assets	\$ 30,827,869	\$ 40,682,432	\$ 71,510,301	\$ 6,089,254	\$ 2,952,230	\$ 9,041,484	\$ 8,142,553	\$ 88,694,338
Capital expenditures	\$ 8,149	\$ 524,337	\$ 532,486	\$ 4,829	\$ 4,118	\$ 8,947	\$ 3,147	\$ 544,580

7. Segment reporting (cont'd)

The Company's operations are conducted in the following geographic locations:

For the three months ended	March 31 2019	March 31 2018
Revenue		
Canada	\$ 8,186,243	\$ 15,892,907
United States	17,711,967	19,424,622
	\$ 25,898,210	\$ 35,317,529
Non-current assets		
Canada	\$ 4,351,810	\$ 7,077,166
United States	7,926,812	6,732,055
	\$ 12,278,622	\$ 13,809,221

8. Capital management policies and procedures

The total capital structure of the Company is as follows:

	March 31 2019	December 31 2018
Bank indebtedness	\$ 25,919,101	\$ 30,833,981
Long-term debt	8,596,011	8,777,128
Obligations under finance lease	2,463,724	570,912
Equity	20,360,858	20,153,251
Total capital	\$ 57,339,694	\$ 60,335,272

Management has several objectives when managing the capital structure of the Company which include:

- Safeguarding the entity's ability to continue as a going concern so that it continues to provide adequate returns to shareholders;
- Maintaining balance sheet strength so that the Company's strategic objectives are met; and,
- Maintaining investor, creditor, and market confidence to sustain future development of the business.

The Company manages its capital structure based on current economic conditions, the risk characteristics of the underlying assets, and planned capital requirements within guidelines approved by its Board of Directors. Total capitalization is adjusted by drawing on existing debt facilities, issuing new debt or equity securities when opportunities are identified, and through disposition of underperforming assets to reduce debt when required.

As at March 31, 2019, the Company had \$1,711,117 (December 31, 2018 - \$2,673,811) of undrawn credit available on the ABL Facility. Aside from the capital requirements associated with its ABL Facility and long term debt facilities as disclosed in Note 5, the Company is not subject to any other external capital requirements.

9. Subsequent events

On May 9, 2019, the Company amended the terms of the ABL Facility to decrease the maximum borrowing base down from \$40,000,000 to \$30,000,000 with a further reduction down to \$25,000,000 commencing September 1, 2019. In addition, the amending agreement includes a borrowing base block with reduced minimum requirements for the trailing twelve-month EBITDA and tangible net worth covenants.

On May 9, 2019, the Company amended the terms of its term loan agreement to amend the financial covenants to the same as the ABL Facility.

As at March 31, 2019, the Company was in compliance with all of the financial covenants for these agreements. The ABL Facility matures October 31, 2020 and the term loan agreement matures November 30, 2022.

(signed) "Don Caron"
Don Caron, Director

(signed) "Eric Sauze"
Eric Sauze, Director